

## September 2023 Resources:

West Side United: <https://westsideunited.org/>

The Death Gap: <https://press.uchicago.edu/ucp/books/book/chicago/D/bo113685153.html>

Chicago Health Atlas:

<https://chicagohealthatlas.org/indicators/VRLE?topic=life-expectancy-in-near-north-side&layer=neighborhood&geoid=1714000-8&chart=true>

Anchor Institutions: <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7002960/>

Business model behind the anchor model:

<https://www.nejm.org/doi/full/10.1056/NEJMp2213465>

West Side United 5th Anniversary: <https://www.youtube.com/watch?v=gpij5iy4ec>

Causes of life expectancy gap for Chicago residents:

<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC10042425/>

The Healthcare Anchor Network (HAN):

<https://healthcareanchor.network/about-the-healthcare-anchor-network>

How institutions can become Anchor Models:

<https://www.ncbi.nlm.nih.gov/pmc/articles/PMC8665525/>

New York Smart Cities Innovation Partnership: Anchor Institutions:

<https://esd.ny.gov/smart-cities-anchor-institutions>

New York City's Anchor Institutions: Responsibility to Shared Value:

[https://www.hbs.edu/ris/Publication%20Files/2011-1114---NYC\\_Anchor\\_Institutions\\_3b46d76a-3850-4547-95a7-6e098bcadd5f.pdf](https://www.hbs.edu/ris/Publication%20Files/2011-1114---NYC_Anchor_Institutions_3b46d76a-3850-4547-95a7-6e098bcadd5f.pdf)

Brooklyn Communities Collaborative: <https://brooklyncommunities.org/>